

# Rent sharing and worker-firm specific investments

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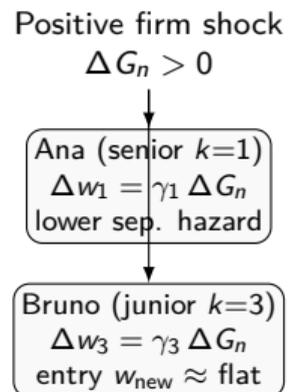
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# Motivation

- ▶ Within-firm rent sharing is **ranked**: seniors extract more.
- ▶ Entry wages move little when surplus rises; *incumbents* capture rents.
- ▶ Need a microfoundation where **bargaining order** matters.
- ▶ **Corrected SZ**: earlier sessions have stronger disagreement leverage.

**Punchline.** Common shocks imply  $\Delta w_1 > \Delta w_2 > \dots > \Delta w_n$   
and  $\Pr[\text{sep}_1] < \dots < \Pr[\text{sep}_n]$ .



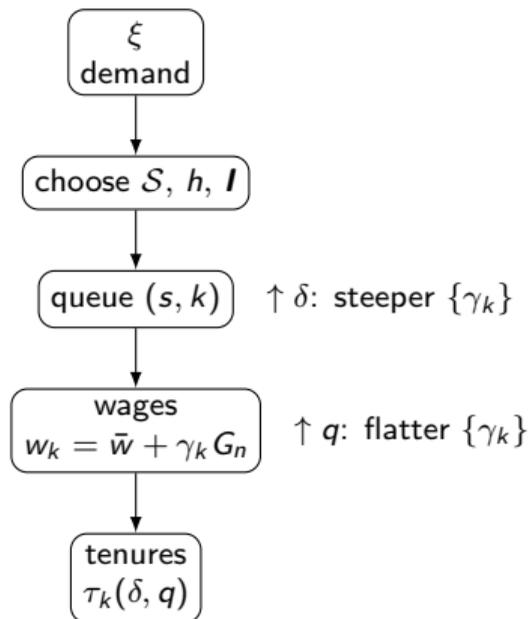
$\gamma_1 > \gamma_3 \Rightarrow$  senior paid more, fired less.

Notation:  $\gamma$  on slides =  $\theta$  in paper.

# Roadmap (theory first)

1. **Mechanism: corrected Stole–Zwiebel with fixed queue**  
**Rank-specific outside options;** affine wages  
 $w_k = \bar{w}(\xi) + \gamma_k G_n(\xi)$  with  $\gamma_1 > \dots > \gamma_n$ .
2. **Dynamic embedding: hire, invest, separate, pay**  
 **$(\delta, q)$  tilt  $\{\gamma_k\}$**  via continuation values.
3. **Core results: ordered shares, CS in  $(\delta, q)$ , weak LIFO**  
**Weak LIFO** without ad hoc firing costs.
4. **Sufficient statistics  $\rightarrow$  estimable objects**  
**Map:**  $(\partial w_k / \partial \xi, \partial s_k / \partial \xi, \text{queue stats}) \leftrightarrow$   
 $(\delta, q, \text{bargaining primitives})$ .
5. **Empirics (preview): rank shocks, IV, local projections**  
**Design:** quasi-random rank shifts trace  $\{\gamma_k\}$ .
6. **Robustness & alternatives:** Rolodex, Nash, unions  
**Test:** competing mechanisms flip key signs; ours survive.

Notation:  $\gamma$  on slides =  $\theta$  in paper.



# Stylized facts (very brief)

- ▶ **Ranked rent sharing.** After positive firm shocks,  $\Delta w_1 > \Delta w_2 > \dots > \Delta w_n$ ; entrants'  $w_{\text{new}} \approx \text{flat}$ .
- ▶ **Persistence & reshuffles.** Seniority premia persist within cohort; exogenous rank reshuffles (entries/exits/promotions) **compress** premia.
- ▶ **Separation hazards.** Ordered elasticities to good news:  $\eta_{\Delta G}[\text{sep}_1] < \dots < \eta_{\Delta G}[\text{sep}_n]$ .
- ▶ **Against equal shares.** Equal-share benchmarks  $\Rightarrow \Delta w_k$  flat in  $k$ ; rejected by rank gradients and entry flatness.

<i>Signature</i>	Data	Equal-share
Ranked $\Delta w_k$	✓	×
Entry $w_{\text{new}}$ flat	✓	×
Hazard gradient	✓	×

*Design cues:* within-firm event studies;  
cohort-by-rank contrasts.

# Contributions

1. **Mechanism (corrected SZ).**  $w_k = \bar{w}(\xi) + \gamma_k(\delta, q; \mathbf{s}) G_n(\xi)$  with **rank-specific outside options**  $\Rightarrow \gamma_1 > \dots > \gamma_n$ .
2. **Dynamic block (hire, invest, separate, pay).** Tractable Markov setting; **weak LIFO** emerges *without* ad hoc firing costs; clean CS in  $(\delta, q)$ .
3. **Identification & estimation.** Sufficient-statistics map from within-firm responses  $\{\partial w_k / \partial \xi, \partial s_k / \partial \xi\}$  and queue moments to  $(\delta, q, \text{bargaining primitives})$ ; estimable via rank-shock event studies + IV.
4. **Industry primitives from spells.** First-passage-time (FPT) moments identify knowledge specificity and drift; **explain** cross-industry seniority slopes.

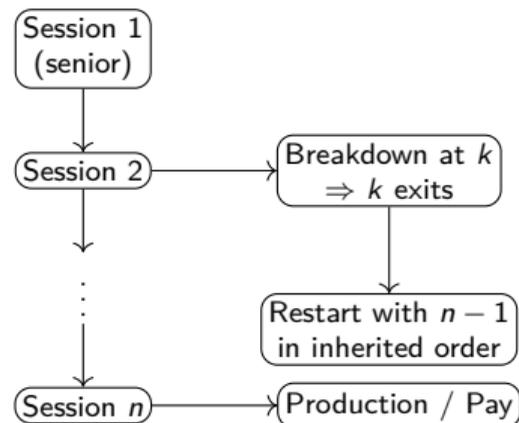
## What is *new* and testable

- ▶ Closed-form, **rank-ordered** shares with dynamics.
- ▶ Inequalities:  $\Delta w_1 > \dots > \Delta w_n$ ; entry wage  $\approx$  flat; ordered separation hazards.
- ▶ Sharp refutation of equal-share benchmarks via rank gradients.
- ▶ Estimation scalable to admin data; built-in falsification tests.

*Deliverables:* explicit  $\gamma_k$ , simple estimators, out-of-sample checks.

# Corrected SZ: setup

- ▶ **Queue and rank.** Workers are ordered  $k = 1, \dots, n$ ;  $k = 1$  is most senior.
- ▶ **Bargaining in session  $k$ .** Alternating offers; common discount  $\delta \in (0, 1)$ ; per-offer breakdown  $q \in (0, 1)$ .
- ▶ **Breakdown rule (correction).** If session  $k$  breaks down, worker  $k$  exits; the game *restarts* with  $n-1$  in inherited order.
- ▶ **Timing.** Production and pay occur *only after* all remaining sessions conclude.
- ▶ **Outside option for  $k$ .** Value if the firm continues without  $k$ ; inheritance of order  $\Rightarrow$  earlier ranks have stronger disagreement payoffs.
- ▶ **Surplus pieces.** Total surplus  $G = G_s + G_n$ , yielding  $w_k = G_s + \gamma_k G_n$  with  $\gamma_1 > \dots > \gamma_n$  in equilibrium.



## Key implication

Earlier ranks have higher disagreement leverage  
 $\Rightarrow$  larger shares  $\gamma_k$ .

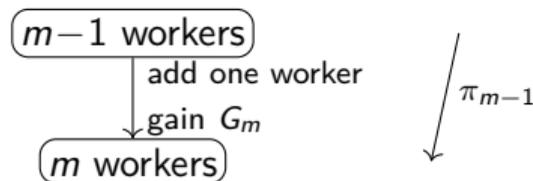
# Gains from trade in the $m$ -worker subgame

$$\underbrace{G_m(\xi)}_{\text{new trade surplus}} = \underbrace{F(m, \xi; \mathbf{s}, \kappa)}_{\text{production with } m} - \underbrace{\pi_{m-1}(\xi)}_{\text{continuation (-1 worker)}} - \underbrace{m w(\xi)}_{\text{status-quo wages}}$$

- ▶ **Definition.**  $G_m$  is the incremental surplus from staying at  $m$  instead of falling to  $m-1$  before bargaining.
- ▶ **Key load-bearing object.** Replacement costs, separations, and specific knowledge enter *only* via  $\pi_{m-1}(\xi)$ .
- ▶ **Consequence.** Comparative statics and identification reduce to movements in  $\pi_{m-1}$  plus the order that pins the split.

## Why this matters

- ▶ Packs dynamic complexity into a single object  $\pi_{m-1}$ .
- ▶ Leaves the **order-driven ranking** of shares intact.
- ▶ Links to wages:  
 $w_k(\xi) = w(\xi) + \gamma_k(\delta, q; \mathbf{s}) G_n(\xi)$ .



## Corrected SZ recursion (one line)

$$\pi_k(\xi) = \pi_{k-1}(\xi) + \underbrace{(1 - \gamma_k)}_{\text{firm share}} G_k(\xi).$$

$$w_k(\xi) = \bar{w}(\xi) + \underbrace{\gamma_k(\delta, q; \mathbf{s})}_{\in(0,1), \gamma_1 > \dots > \gamma_n} G_n(\xi).$$

- ▶ **Single driver.** All wage blocks load the same  $G_n(\xi)$ ; dynamics/replacement enter only via  $\pi_{m-1}$  inside  $G_k$ .
- ▶ **Order pins shares.**  $(\delta, q; \mathbf{s})$  determine  $\{\gamma_k\}$  ( $\uparrow\delta$  steepens,  $\uparrow q$  flattens).
- ▶ **No-delay equilibrium:** larger early- $k$  outside options  $\Rightarrow$  acceptance at  $\gamma_k$  and strict ordering.

# Equilibrium representation

$$w_k(\xi, \mathbf{s}, \kappa) = \underbrace{\bar{w}(\xi)}_{\text{common level}} + \underbrace{\gamma_k(\delta, \mathbf{q}; \mathbf{s})}_{\text{rank share}} \underbrace{G_n(\xi)}_{\text{firm gains}}$$

- ▶ **Ordered shares:**  $0 < \gamma_n \leq \dots < \gamma_2 < \gamma_1$ .
- ▶ **Comparative statics:**  $\uparrow \delta$  steepens,  $\uparrow q$  flattens  $\{\gamma_k\}$ .
- ▶ **State separation:** all  $\xi$ -dependence sits in  $(\bar{w}(\xi), G_n(\xi))$ ;  $\{\gamma_k\}$  depend only on  $(\delta, \mathbf{q}; \mathbf{s})$ .
- ▶ **Rank-difference identity:** for any  $i < j$ ,  $w_i - w_j = (\gamma_i - \gamma_j) G_n$ .

## Identification-ready implications

- ▶ **Firm shocks:**  $\frac{\partial w_k}{\partial \xi} = \bar{w}_\xi + \gamma_k G_{n,\xi} \Rightarrow$  cross-rank slope in  $\xi \propto \gamma_k$ .
- ▶ **Common vs. differential:** level shifts ( $\bar{w}$ ) are common; only  $G_n$  loads differentially via  $\gamma_k$ .
- ▶ **Rank reshuffles (test):** moving from  $k$  to  $k' > k \Rightarrow$  weakly lower share.

## No-delay logic

Earlier positions have stronger credible rejection (higher continuation without them)  $\Rightarrow$  accept at rank-specific  $\gamma_k$  with strict ordering.

# Core result: ordered shares

$\gamma_1 > \gamma_2 > \dots > \gamma_n$ , whenever  $\delta < 1$  or  $q > 0$ .

- ▶ *State-free order.* Ranking depends on  $(\delta, q; \mathbf{s})$ , not on  $\xi$ .
- ▶ *Wage ladder.* If  $G_n(\xi) > 0$ , then  $w_k(\xi) = \bar{w}(\xi) + \gamma_k G_n(\xi)$  is strictly increasing in seniority.
- ▶ *Comparative statics.*  $\uparrow \delta$  **steepens** the ladder;  $\uparrow q$  **flattens** it.
- ▶ *Knife-edge equal shares.* Only at  $\delta = 1$  and  $q = 0$  do  $\gamma_k$  coincide.

## Empirical bite / falsification

- ▶ Rank reshuffles: moving from  $k$  to  $k' > k$  implies  $\Delta w = (\gamma_{k'} - \gamma_k) G_n(\xi) < 0$  when  $G_n(\xi) > 0$ .
- ▶ Common shocks: cross-rank slope in  $\xi$  is proportional to  $\gamma_k$ .
- ▶ Equal-share benchmarks violate both signatures above.

## Scope

Order holds for any fixed queue  $\mathbf{s}$ ; changes in  $(\delta, q)$  shift levels but *preserve* the ranking.

## Ordered shares (proof intuition)

$$\gamma_1 > \gamma_2 > \dots > \gamma_n \quad \text{whenever } \delta < 1 \text{ or } q > 0.$$

- ▶ *Backward induction on  $m$ .* In the  $m$ -worker subgame, the no-delay offer at session  $m$  makes that worker just indifferent between accepting now and letting the game restart with  $m-1$  workers.
- ▶ *Credible rejection is stronger earlier.* A rejection at an earlier position shrinks the workforce sooner and triggers more discount/breakdown ( $\delta < 1$  or  $q > 0$ ), so the firm's *restart loss* is larger earlier:

$$\Delta_k^F \equiv (\text{firm continuation if accept}) - (\text{if restart at } k) \Rightarrow \Delta_1^F > \Delta_2^F > \dots > \Delta_n^F \geq 0.$$

- ▶ *No-delay pins the concession.* The minimal concession that deters rejection at session  $k$  is *increasing* in  $\Delta_k^F$ . In particular, the no-delay offer gives the worker at least the firm's avoided loss:

$$\gamma_k G_k(\xi) \geq \Delta_k^F,$$

hence  $\gamma_k$  is strictly larger for earlier  $k$ , yielding  $\gamma_1 > \gamma_2 > \dots > \gamma_n$ .

- ▶ *Knife-edge.* If  $\delta = 1$  and  $q = 0$ , then  $\Delta_k^F = 0$  for all  $k$ ; the credible-rejection threat vanishes and shares coincide (equal-share benchmark).

# Comparative statics in $(\delta, q)$

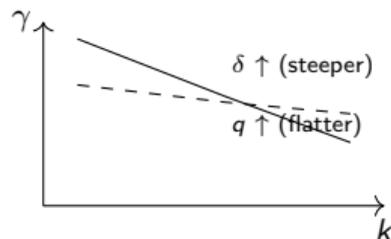
$$\frac{\partial \gamma_k}{\partial \delta} > 0, \quad \frac{\partial \gamma_k}{\partial q} < 0.$$

For  $k < k'$  :  $\frac{\partial}{\partial \delta} (\gamma_k - \gamma_{k'}) > 0, \quad \frac{\partial}{\partial q} (\gamma_k - \gamma_{k'}) < 0.$

- *Interpretation.* Higher patience ( $\delta \uparrow$ ) steepens the ladder; more breakdown ( $q \uparrow$ ) flattens it.
- *Rank sensitivity.* Effects are larger for early ranks (small  $k$ ); gaps  $\gamma_k - \gamma_{k+1}$  widen with  $\delta$  and shrink with  $q$ .
- *State-free.* Depends on  $(\delta, q; s)$ , not on  $\xi$ .

## One-graph intuition

Earlier ranks have stronger credible rejection;  $\delta \uparrow$  amplifies it,  $q \uparrow$  dampens it.



## Empirical handle

Early-late gaps  $\Delta(w_k - w_{k'}) = (\gamma_k - \gamma_{k'})G_n$  widen with  $\delta$ , narrow with  $q$ .

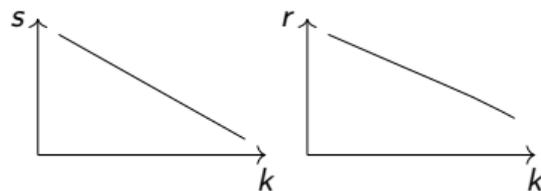
# Mapping rank to empirical seniority

$$s_k = \frac{n-k}{n-1} \in [0, 1], \quad r_k = \ln \frac{n}{k}.$$

- ▶ *Strictly monotone.* With  $k=1$  most senior, both  $s_k$  and  $r_k$  are **strictly monotone** in  $k \Rightarrow$  all order & CS results in  $k$  carry to  $s$  or  $r$ .
- ▶ *Why two scales?*  $s \in [0, 1]$  **pools across firm sizes**;  $r$  (log) spreads top ranks—useful when upper-tail spacing matters.
- ▶ *Empirical recipe.* Compute  $k$  from within-firm tenure at  $(f, t)$ ; set  $n=n_{ft}$ . Ties  $\rightarrow$  average ranks; if  $n=1$ , use  $s=1$ ,  $r=0$ .
- ▶ *Link to wages.* Since  $\gamma_k = \Gamma(s_k; \delta, q)$  is monotone in  $s$ , specs in  $s$  or  $r$  **preserve** ordered-share predictions for  $w_k$ .

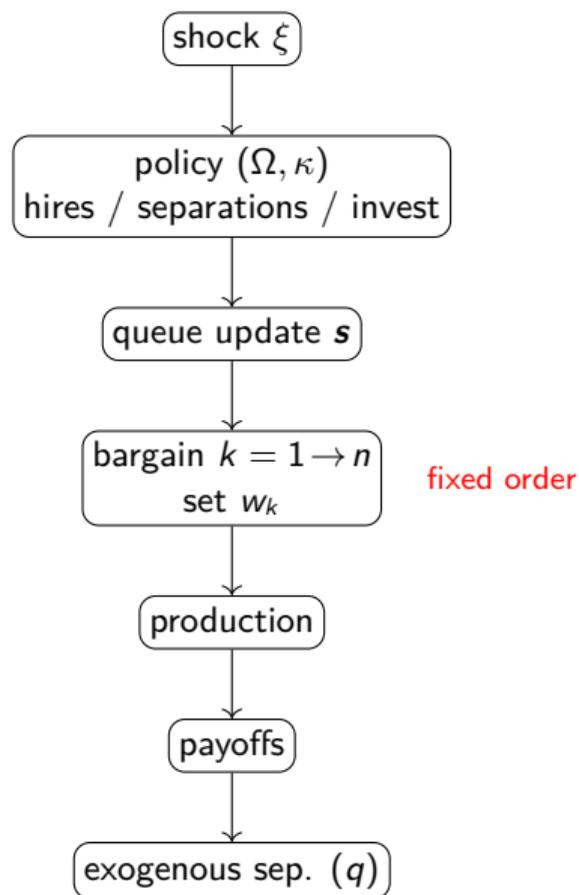
## Takeaway

**Same content, better comparability.** Use  $s$  to compare slopes across firms; use  $r$  when top-rank spacing is key. Either way, ordered-shares implications are unchanged.



# Timing within a period

1. **State & choices.** Shock  $\xi$  realizes. Manager chooses hires/separations  $\Omega$  and specific investment  $\kappa$ .
2. **Bargaining.** Queue updates to  $\mathbf{s}$ ; workers bargain in the **fixed order**  $k = 1, \dots, n$ . No-delay equilibrium pins  $\{w_k\}$ .
3. **Production**  $\rightarrow$  **payoffs**  $\rightarrow$  **separations.** Output  $F(n, \xi; \mathbf{s}, \kappa)$  is realized; wages are paid and the firm gets  $\pi_n(\xi)$ . Then exogenous separations occur (rate  $q$ ), setting next period's  $n'$  and  $\mathbf{s}'$ .



# Dynamic embedding: state and controls

## State at start of period

$$x = (\xi, n, s, \kappa), \quad \kappa = (\kappa_1, \dots, \kappa_n).$$

## Controls before bargaining

$S$  (endogenous separations),  $h$  (hires),  $I = (I_1, \dots, I_{n+h})$  (specific investment).

## Laws of motion

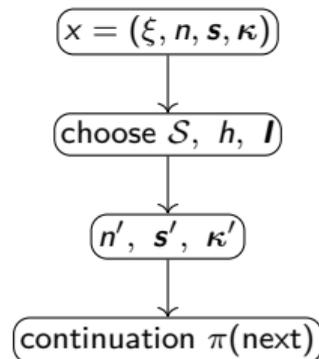
$$\kappa'_i = (1 - \rho)\kappa_i + I_i, \quad \rho \in (0, 1),$$

$$n' = n - |S| + h.$$

*Queue update:* survivors shift up one rank; new hires enter at the bottom.

## Why this matters for wages

Replacement costs, depreciation, and separations load *only* through the firm's continuation value  $\pi_{m-1}(\xi)$ . Hence ordered shares and their comparative statics carry over unchanged.



# Firm problem (Bellman)

$$V^F(\xi, \mathbf{s}, \boldsymbol{\kappa}) = \max_{\mathcal{S}, h, \mathbf{l} \geq 0} \mathbb{E} \left[ \underbrace{F(n^{\text{pre}}, \xi; \mathbf{s}^{\text{pre}}, \boldsymbol{\kappa}^{\text{pre}})}_{\text{production}} - \underbrace{\sum_{k \leq n^{\text{pre}}} w_k}_{\text{wage bill}} \right. \\ \left. - \underbrace{\sum_{i \leq n} l_i}_{\text{specific investment}} - \underbrace{\sum_{i \in \mathcal{S}} c(\xi, \mathbf{s}_i, \kappa_i)}_{\text{sep./replacement}} + \beta \underbrace{V^F(\xi', \mathbf{s}', \boldsymbol{\kappa}')}_{\text{continuation}} \right].$$

*Transitions / constraints:*  $\kappa'_i = (1 - \rho)\kappa_i + l_i$ ,  $\rho \in (0, 1)$ ;  $n' = n - |\mathcal{S}| + h$ ;  $(\mathbf{s}^{\text{pre}}, \boldsymbol{\kappa}^{\text{pre}})$  from queue update.

## Interpretation

- ▶ “pre” = after choosing  $(\mathcal{S}, h, \mathbf{l})$  but *before* bargaining.
- ▶ In equilibrium:  $w_k = \bar{w}(\xi) + \gamma_k(\delta, q; \mathbf{s}) G_{n^{\text{pre}}}(\xi)$ , so the wage bill is affine in  $G_{n^{\text{pre}}}(\xi)$ .
- ▶ Replacement costs, depreciation, and separations load only through  $\pi_{m-1}$  inside  $G_m$ ; the **order-driven ranking** of shares is unchanged.

# Wage block inside Bellman

$$\underbrace{G_{n^{\text{pre}}}(\xi)}_{\text{new trade surplus}} = F(n^{\text{pre}}, \xi; \mathbf{s}^{\text{pre}}, \boldsymbol{\kappa}^{\text{pre}}) - \pi_{n^{\text{pre}}-1}(\xi) - n^{\text{pre}} \bar{w}(\xi).$$

$$w_k(\xi) = \bar{w}(\xi) + \gamma_k(\delta, \mathbf{q}; \mathbf{s}^{\text{pre}}) G_{n^{\text{pre}}}(\xi).$$

$$\sum_{k \leq n^{\text{pre}}} w_k = n^{\text{pre}} \bar{w}(\xi) + \underbrace{\sum_{k \leq n^{\text{pre}}} \gamma_k(\delta, \mathbf{q}; \mathbf{s}^{\text{pre}})}_{\Gamma_{n^{\text{pre}}}} G_{n^{\text{pre}}}(\xi).$$

- ▶  $\gamma_k \in (0, 1)$  is pinned by **order/queue**, not by the state  $\xi \Rightarrow$  the **ranking comes from  $\gamma_k$** .
- ▶ Replacement costs, depreciation, and separations load *only* via  $\pi_{n^{\text{pre}}-1}$  inside  $G_m$ ; ordered-shares and their comparative statics are unchanged.

# Worker problem

$$v_k^W(\xi, s_k, \kappa_k) = \underbrace{w_k(\xi)}_{\text{current pay}} + \beta \mathbb{E} \left[ (1 - \sigma) \underbrace{v_k^W(\xi', s'_k, \kappa'_k)}_{\text{stay at firm}} + \sigma \underbrace{\bar{v}(\xi')}_{\text{separate}} \right].$$

- ▶ *Transitions.*  $\kappa'_k = (1 - \rho)\kappa_k + I_k$ ;  $s'_k$  from the queue update (survivors shift up; new hires enter at the bottom).
- ▶ *Separation.*  $\sigma \in (0, 1)$  is the end-of-period exogenous hazard; endogenous separations ( $S$ ) are chosen before bargaining and move the worker directly to  $\bar{v}$ .
- ▶ *Link to wages.* Using  $w_k(\xi) = \bar{w}(\xi) + \gamma_k(\delta, q; \mathbf{s}) G_n(\xi)$ , seniority raises current pay and continuation (via  $s'_k$ ), generating the tenure gradient we test.

## Weak LIFO (exchange argument)

**Claim (Weak LIFO).** If separation/replacement cost  $c(\xi, s, \kappa)$  is weakly increasing in seniority  $s$  and the production/continuation block is *symmetric in labels* (depends only on the number of survivors  $m$  and on the *multiset* of  $\kappa$ 's, not on who holds which rank), then there exists an optimal policy that removes the least-senior workers first. If  $c$  is *strictly* increasing in  $s$ , optimal separations are LIFO a.s. (ties aside).

**Why symmetry fits our environment.** After choosing  $|\mathcal{S}|$ , the queue updates and surviving ranks are  $\{1, \dots, m\}$  deterministically, so the wage block is  $\sum_{k \leq m} w_k = m \bar{w}(\xi) + \Gamma_m(\delta, q) G_m(\xi)$  with the slope  $\Gamma_m$  depending on  $m$  but *not* on which labels survive.

**Exchange step.** Consider any feasible policy that separates a more-senior  $i$  but keeps a less-senior  $j > i$ . Construct a policy that instead keeps  $i$  and separates  $j$ :

- ▶ *Current cost:*  $c(\xi, s_i, \kappa_i) \geq c(\xi, s_j, \kappa_j)$  by  $c$  nondecreasing in  $s \Rightarrow$  total separation cost weakly *falls*.
- ▶ *Production/continuation:* by symmetry in labels and the deterministic rank set  $\{1, \dots, m\}$  after the queue update, the production term and continuation value are *unchanged*.
- ▶ *Hence* the modified policy weakly improves the Bellman objective.

Iterating exchanges yields a LIFO policy with (weakly) minimal cost among all policies with the same  $m$ . If  $c$  is strictly increasing in  $s$ , every violation of LIFO is strictly dominated, so LIFO is optimal a.s.

## Weak LIFO (proof steps)

**Assumptions.**  $c(\xi, s, \kappa)$  weakly increasing in  $s$ ;  $F$  symmetric in labels; the firm's value  $V^F$  has increasing differences in  $(\text{keep}_i, -s_i)$  (supermodularity delivered by the SZ block and queue order).

**Exchange step.** Suppose an optimal policy separates  $i$  (senior,  $s_i > s_j$ ) and keeps  $j$  (junior). Consider the swapped policy (separate  $j$ , keep  $i$ ):

$$\Delta \text{ current} = [-c(\xi, s_j, \kappa_j)] - [-c(\xi, s_i, \kappa_i)] = c(\xi, s_i, \kappa_i) - c(\xi, s_j, \kappa_j) \geq 0,$$

$\Delta \text{ continuation} \geq 0$  by increasing differences (keeping the more senior weakly raises  $V^F$ ).

So the swap weakly improves value—contradicting optimality. Hence some optimum never separates a senior while keeping a junior.

**Monotone threshold.** The problem forms a lattice and the objective is supermodular in  $(\text{keep}, -s)$ . By **Topkis**, there exists a threshold  $s^*$  with

$$\text{keep } i \iff s_i \geq s^*,$$

i.e. **(weak) LIFO**. If  $c_s > 0$  (and strict single-crossing), the inequality is strict a.s.  $\Rightarrow$  **LIFO**.

# Existence of stationary MPE

**Environment.** State  $x = (\xi, n, \mathbf{s}, \kappa)$ ; controls  $a = (S, h, I) \in A(x)$ . Wages come from the (no-delay) corrected SZ split:  $w_k(\xi) = \bar{w}(\xi) + \gamma_k(\delta, \mathbf{q}; \mathbf{s}^{\text{pre}}) G_{n^{\text{pre}}}(\xi)$ .

**Bellman operator.**

$$(\mathcal{T}V)(x) = \sup_{a \in A(x)} \left\{ R(x, a) + \beta \mathbb{E}[V(x') \mid x, a] \right\},$$

with stage payoff

$$R(x, a) = F(n^{\text{pre}}, \xi; \mathbf{s}^{\text{pre}}, \kappa^{\text{pre}}) - \sum_{k \leq n^{\text{pre}}} w_k - \sum_{i \leq n} I_i - \sum_{i \in S} c(\xi, s_i, \kappa_i).$$

**Assumptions.**

(A1)  $\beta \in (0, 1)$ ;  $F, \bar{w}, c$  are bounded and continuous in their arguments.

(A2)  $A(x)$  is nonempty, compact, and upper hemicontinuous in  $x$  (Berge).

(A3) SZ split is *single-valued and continuous* in  $(\xi, n, \mathbf{s})$ , hence  $R$  is continuous (affine in  $G_{n^{\text{pre}}}(\xi)$ ).

(A4) The transition kernel  $P(\cdot \mid x, a)$  induced by queue update,  $\xi'$  and  $\kappa'$  is Feller (continuous in  $(x, a)$ ).

**Theorem (Existence and uniqueness of  $V^*$ ; stationary MPE).** Under (A1)–(A4),

$\mathcal{T} : (B(X), \|\cdot\|_\infty) \rightarrow (B(X), \|\cdot\|_\infty)$  is a  $\beta$ -contraction (Blackwell's conditions: monotonicity and discounting). Hence there is a unique fixed point  $V^*$ , and by the measurable maximum theorem there exists a measurable selector  $a^*(x) \in \arg \max\{\dots\}$ . The stationary profile  $(a^*(\cdot), w(\cdot))$  together with  $P$  constitutes a stationary Markov-perfect equilibrium.

# Efficiency wedge (planner vs. decentralized)

**Objects.**  $\Gamma_n = \sum_{k \leq n} \gamma_k(\delta, q; \mathbf{s}), \quad G_n(\xi) = F(n, \xi; \mathbf{s}, \kappa) - \pi_{n-1}(\xi) - n \bar{w}(\xi).$

Wage bill:  $\sum_{k \leq n} w_k = n \bar{w}(\xi) + \Gamma_n G_n(\xi).$

**Wedge (marginal value of  $G_n$ ).** planner = 1, firm =  $1 - \Gamma_n$ .

FOC for any control  $a$  moving  $G_n$ :  $\frac{\partial G_n}{\partial a} = MC_a \quad \text{vs.} \quad (1 - \Gamma_n) \frac{\partial G_n}{\partial a} = MC_a.$

## Implications

- ▶ If  $0 < \Gamma_n < 1$ : **under**-investment in retention/hiring/specific  $I$ ; **over**-separation.
- ▶ Rank dependence: larger  $\gamma_k$  at top  $\Rightarrow$  private choices tilt away from seniors when  $c(\xi, s, \kappa)$  rises in  $s$  (weak LIFO link).
- ▶ Comparative statics:  $\Gamma_n \uparrow$  with  $\delta$ ,  $\Gamma_n \downarrow$  with  $q \Rightarrow$  wedge  $1 - \Gamma_n$  shrinks with  $\delta$ , grows with  $q$ .

# Sufficient-statistics predictions

$$PT_k \equiv \frac{\partial w_k}{\partial \xi} = \bar{w}'(\xi) + \gamma_k(\delta, q; \mathbf{s}) G_n'(\xi).$$

- ▶ *Monotone pass-through.* If  $G_n'(\xi) > 0$ , then  $PT_k$  **increases with seniority**  $s_k$ . Differences are  $(\gamma_{k'} - \gamma_k) G_n'(\xi)$ .
- ▶ *Comparative statics.* The **slope in  $s$**  steepens with  $\delta$  and flattens with  $q$ :  $\partial(PT_{k'} - PT_k)/\partial\delta > 0$ ,  $\partial(\cdot)/\partial q < 0$ .
- ▶ *Rank shocks.* A switch  $k \rightarrow k'$  yields a discrete jump  $\Delta w = (\gamma_{k'} - \gamma_k) G_n(\xi)$  with **no pre-trend** when  $\xi$  is smooth and ranks move quasi-randomly.
- ▶ *Separations.* Optimal exit obeys (weak) LIFO: separation hazard  $\downarrow$  in  $s$ ; cutoffs  $c^*(\xi, s, \kappa)$  **increase in  $s$** .

## Falsification targets

Equal-share benchmarks imply a flat PT- $s$  profile and zero rank-shock jumps; either violation rejects them in favor of ordered shares.

Empirics preview (Appendix): rank shocks  $\Rightarrow$  jumps; PT steeper for seniors; equal-share benchmarks falsified.

# Falsification: Rolodex/Shapley (equal share)

**Null (equal share).**  $\gamma_k \equiv \frac{1}{n}$  for all  $k$  (Rolodex/Shapley/Nash). Hence  $PT_k = \bar{w}'(\xi) + \frac{1}{n} G'_n(\xi)$  is **flat in  $s$** , and rank-shock jumps are  $\Delta w = (\gamma_{k'} - \gamma_k) G_n(\xi) = 0$ .

**Test 1: Slope in  $s$  (sufficient statistic).** Estimate  $PT_{kft} = \alpha_f + \alpha_t + \beta s_{kft} + u_{kft}$ . Equal share predicts  $\beta = 0$ ; our mechanism predicts  $\beta > 0$  and steeper with  $\delta$ , flatter with  $q$ .

**Test 2: Rank-permutation placebo.** Within firm-time, randomly permute  $\{s_{kft}\}$  and re-estimate  $\beta$ . Ordered shares  $\Rightarrow \hat{\beta}$  **collapses toward 0**; equal share  $\Rightarrow$  no change (already 0).

**Test 3: Rank-shock event study (corollary).** For quasi-random  $k \rightarrow k'$ ,  $\Delta w_{kft} = (\gamma_{k'} - \gamma_k) G_n(\xi_t)$  at  $t = 0$  with *no pre-trends*; equal share  $\Rightarrow \Delta w = 0$ .

## Alternative protocols (rejections)

- ▶ **Simultaneous Nash (all workers + firm).** One-shot split of total surplus  $\Rightarrow \gamma_k \equiv \frac{1}{n}$ . Predictions:  $PT_k$  flat in  $s$ ; rank-shock jumps  $\Delta w = 0$ . **Rejected** by positive PT- $s$  slope and observed jumps.
- ▶ **Rolodex/Shapley (orderless).** Orderless equal division in expectation  $\Rightarrow \gamma_k$  identical. Same predictions: PT flat in  $s$ , no rank-shock jumps. **Rejected** by PT- $s$  gradient and permutation placebo (slope vanishes under random ranks).
- ▶ **Union common contract.** Single wage rule  $w^U(\cdot)$  within contract cells (skill/tenure bands)  $\Rightarrow$  dispersion compressed: *within a cell*  $PT_k$  is flat in  $s$ ; changes only at cell switches/re negotiations. Empirical check: **within-cell** PT- $s$  slope  $> 0$  and rank-shock jumps at fixed cells  $\Rightarrow$  **rejects** binding common-contract.

# Comparative-statics levers (mapping to $\delta$ and $q$ )

$$\frac{\partial \gamma_k}{\partial \delta} > 0, \quad \frac{\partial \gamma_k}{\partial q} < 0 \Rightarrow \text{seniority slope in } s \text{ steepens with } \delta \text{ and flattens with } q.$$

## Levers that plausibly shift $\delta$ (relational horizon) or $q$ (breakdown risk):

- ▶ **Training intensity / tenure ladders**  $\Rightarrow$  longer horizon  $\Rightarrow \delta \uparrow \Rightarrow$  steeper ordered shares, larger senior pass-through.
- ▶ **Vacancy fill times (replacement speed)**. Slow fills make impasse costly  $\Rightarrow q \downarrow$  (continue rather than break)  $\Rightarrow$  steeper seniority premia.
- ▶ **Dispute resolution (mediation/arbitration, HR/works councils)**. Fewer impasses  $\Rightarrow q \downarrow \Rightarrow$  steeper slopes and larger rank-shock jumps.
- ▶ **Union coverage (institutional channel)**. Formal grievance/arbitration  $\Rightarrow q \downarrow$  (steepens); common-contract *compression* within cells (test: within-cell PT-s slope).
- ▶ **Employment protection (EPL)**. Harder to sever  $\Rightarrow q \downarrow$  and longer expected match  $\Rightarrow \delta \uparrow \Rightarrow$  steeper seniority gradient.

**Design.** Interact seniority  $s$  with each lever (or bin by lever) and test: slope in  $s$  rises where  $\delta$  is higher /  $q$  lower; equal-share benchmarks predict no changes.

# Conclusion (theory-first)

**Mechanism.** Corrected SZ with a fixed queue  $\Rightarrow$  **order-dependent shares**; no-delay equilibrium well defined.

**Ordered shares.**  $\gamma_1 > \gamma_2 > \dots > \gamma_n$  (state-free). Wages factor:  $w_k(\xi) = \bar{w}(\xi) + \gamma_k G_n(\xi)$  with all dynamics packed into  $\pi_{n-1}$  via  $G_n$ .

**Dynamics.** **Weak LIFO** from an exchange argument; monotone separation thresholds.  $\uparrow \delta$  steepens,  $\uparrow q$  flattens the seniority ladder.

**Sufficient statistics & ID.** Map rank  $\rightarrow$  seniority  $s$ ; pass-through  $\uparrow$  in  $s$ ; rank shocks  $\Rightarrow$  discrete wage steps, no pre-trends.

**Efficiency.** Planner-decentralized wedge  $1 - \Gamma_n \Rightarrow$  under-provision of retention/investment, over-separation (ties to LIFO).

## One-line takeaway

**Order + one surplus term  $G_n$**  organize both the theory and the measurement; the model yields sharp, falsifiable gradients in seniority.

## Extension E.1: Risk-averse workers

**Setup.** Worker  $k$  has vNM utility  $u(w)$  with  $u' > 0 > u''$ ; the firm is risk-neutral.

**Bilateral split (Rubinstein–BRW in utility):** Let  $\varphi_u(\delta, q) \in (0, 1)$  be the worker's bilateral *utility*-surplus share. Then  $\varphi_u < \varphi$  (risk-neutral benchmark),  $\frac{\partial \varphi_u}{\partial \delta} > 0$ , and  $\frac{\partial \varphi_u}{\partial q} < 0$ .

$$\underbrace{w_k(\xi)}_{\text{cash}} = \bar{w}(\xi) + \underbrace{\gamma_k^u(\delta, q; \mathbf{s})}_{\text{compressed shares}} G_n(\xi), \quad 0 < \gamma_n^u < \dots < \gamma_1^u < 1, \quad \gamma_k^u < \gamma_k.$$

- ▶ *Order preserved.* Earlier positions still capture strictly larger shares whenever  $G_n(\xi) > 0$ :  $\gamma_1^u > \gamma_2^u > \dots > \gamma_n^u$ .
- ▶ *Comparative statics.*  $\frac{\partial \gamma_k^u}{\partial \delta} > 0$ ,  $\frac{\partial \gamma_k^u}{\partial q} < 0$ , with larger semi-elasticities for smaller  $k$ . **Risk aversion compresses** the seniority ladder relative to the risk-neutral case.
- ▶ *Empirical bite.* Pass-through gradient in seniority attenuates where wage risk is high. Recommended check: interact shock  $\times$  seniority with a risk proxy (bonus/commission share, wage variance):

$$\Delta w_{ijt+\tau} \sim \Delta \ln Y_{jt} \cdot s_{ijt} \times \text{Risk}_j \quad \Rightarrow \quad \text{coefficient} < 0.$$

## Extension E.2 — Firing costs & employment protection (EPL)

**Modeling.** Let  $L > 0$  be a per-separation transfer from firm to worker.

**Dynamic effect (value matching).** In the baseline dynamic model,  $L$  raises workers' outside options and thus wages, *but* the optimal firing cutoff  $p^*$  is unchanged: the layoff-discouragement (direct) and wage-increase (indirect) effects exactly offset at the margin.

**Translation to corrected SZ.**

$$w_k^{\text{EPL}}(\xi) = \bar{w}(\xi; L) + \gamma_k(\delta, q; \mathbf{s}) G_n(\xi; L)$$

- ▶ **Level shift in wages at all ranks;**  $\bar{w}$  and  $G_n$  move with  $L$ .
- ▶ **Shares unchanged:** the *order and values*  $\{\gamma_k\}$  are unchanged  $\Rightarrow$  seniority gradient preserved.
- ▶ **Employment dynamics:** with the firing cutoff as the main margin, moderate EPL leaves separation thresholds essentially unchanged; pass-through gradients in  $s$  survive.

**Empirical check (clean test).**

- ▶ Interact demand shocks with seniority and EPL exposure:  $\Delta \ln Y_{jt} \cdot s_{ijt} \cdot \text{EPL}_j$ .
- ▶ Prediction: **level** shifts in  $w$  at given  $s$ ; *negligible* effects on estimated separation thresholds.

## Extension E3: Union coverage & collective bargaining

**Union logic (egalitarian pooling / two-tier).** Coverage imposes a common wage for members and a distinct entry wage. In corrected-SZ terms this is a *compressed share vector*:

$$w_k^U(\xi) = \bar{w}(\xi) + \gamma_k^U G_n(\xi), \quad \gamma_k^U = \begin{cases} \gamma_{\text{inc}}, & \text{incumbents } (k \leq n^{\text{inc}}), \\ \gamma_{\text{ent}}, & \text{entrants } (k > n^{\text{inc}}), \end{cases} \quad \gamma_{\text{inc}} > \gamma_{\text{ent}}, \quad \{\gamma_k^U\} \text{ flatter than } \{\gamma_k\}.$$

### Implications vs. non-union:

- ▶ **Higher level, flatter slope.** Wage bill rises; pass-through in  $s$  is *compressed* within incumbents; the big gap is incumbents vs entrants.
- ▶ **Rank reshuffles.** Within incumbents, rank swaps change little:  $\Delta w \approx 0$ ; discrete jumps at the entry margin.
- ▶ **Testable sign.** In  $\Delta w_{ift}$ , the interaction  $\Delta \xi_{ft} \times s_{ift} \times \text{Union}_{ft}$  is *negative* (flatter); an  $\Delta \xi_{ft} \times \text{Union}_{ft}$  term is *positive* for incumbents.
- ▶ **Order preserved.**  $\gamma_1^U \geq \dots \geq \gamma_n^U$  (often two-tier); LIFO and  $(\delta, q)$  comparative statics unaffected.

**When could unions steepen?** Under right-to-manage with very patient leadership that tilts shares to seniors; absent that, *political equalization* predicts flattening.

## Extension E4: Teams and internal labor markets

**Setup.** Partition workers into teams  $\tau = 1, \dots, T$  with sizes  $n_\tau$ , within-team ranks  $k \in \{1, \dots, n_\tau\}$ , and team knowledge  $\kappa^\tau$ . Let production decompose into a firmwide part plus team parts:

$$F(n, \xi; \mathbf{s}, \kappa) = F^{\text{firm}}(\xi) + \sum_{\tau=1}^T F_\tau(n_\tau, \xi_\tau; \mathbf{s}^\tau, \kappa^\tau),$$

so the gains-from-trade split as  $G_n(\xi) = G^{\text{firm}}(\xi) + \sum_{\tau} G_{n_\tau, \tau}(\xi_\tau)$ .

**Wages.** Corrected-SZ within each team:

$$w_{k \in \tau}(\xi) = \bar{w}(\xi) + \underbrace{\gamma_{k, \tau}(\delta, \mathbf{q}; \mathbf{s}^\tau) G_{n_\tau, \tau}(\xi_\tau)}_{\text{team-specific pass-through}} + \underbrace{\phi_\tau G^{\text{firm}}(\xi)}_{\text{common component}}, \quad \gamma_{1, \tau} > \dots > \gamma_{n_\tau, \tau}.$$

### Predictions.

- ▶ **Within-team ordering:** for each  $\tau$ , the wage ladder is strictly increasing in within-team seniority  $k$  whenever  $G_{n_\tau, \tau} > 0$ .
- ▶ **Team shocks vs. firm shocks:** a shock to  $\xi_\tau$  steepens the gradient only in team  $\tau$  (via  $G_{n_\tau, \tau}$ ); a firmwide shock moves all teams in parallel (via  $G^{\text{firm}}$ ).
- ▶ **Heterogeneous slopes:** teams with more complementarity/retention value (curvature of  $F_\tau$ ) display steeper  $\{\gamma_{k, \tau}\}$ .
- ▶ **Separations:** if  $c_s \geq 0$  within teams, weak LIFO applies *teamwise*; new hires enter at the bottom of team's queue.

**Empirical mapping.** Use product-line / project shocks as  $\xi_\tau$ ; estimate  $\Delta w_{if\tau t}$  on  $\Delta \xi_{\tau t} \times s_{if\tau t}$  with firm-time FE to net out  $G^{\text{firm}}$ .

## Extension E5: Abundant trained replacements

**Idea.** If an exiting worker can be *immediately* replaced by a trained hire (before production) at effective cost  $c_R$  with probability  $\phi \in [0, 1]$ , the incremental surplus from keeping the marginal incumbent shrinks.

**Single object that moves.** For the  $m$ -worker subgame,

$$G_m^{(\phi)}(\xi) = \underbrace{F(m, \xi; s, \kappa) - \pi_{m-1}(\xi) - m \bar{w}(\xi)}_{G_m(\xi)} \longrightarrow G_m^{(\phi)}(\xi) \approx (1 - \phi) G_m(\xi) - \phi c_R.$$

**Invariance.** Order shares  $\gamma_k(\delta, q; s)$  are unchanged (fixed by extensive form); only the common factor  $G_n$  is rescaled.

**Wages.**

$$w_k(\xi) = \bar{w}(\xi) + \gamma_k(\delta, q; s) G_n^{(\phi)}(\xi), \quad \gamma_1 > \dots > \gamma_n.$$

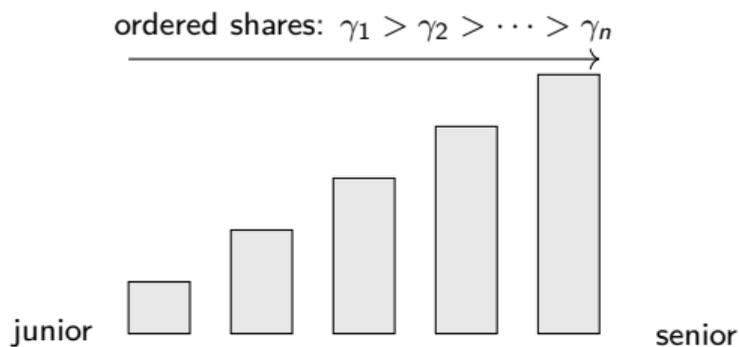
As  $\phi \uparrow$  and  $c_R \downarrow$ , **pass-through and the seniority gradient flatten** (via  $G_n^{(\phi)} \downarrow$ ), while the strict ordering of shares survives.

**Separations (weak LIFO).** If replacement weakens  $c_s$  (effective replacement cost rises less in  $s$ ), LIFO *weakens* but the threshold monotonicity logic still applies; with  $c_R \approx 0$  and  $\phi \approx 1$ , separation cutoffs converge across ranks.

**Empirical fingerprints.**

- ▶ Flatter wage–seniority slopes and lower rent pass-through in occupations/locations with deep trained pools (temp agencies, modular tasks, standardized credentials).
- ▶ Weaker retention of seniors after positive shocks; faster post-shock headcount recovery via hires.
- ▶ Design: interact firm shocks with seniority and a proxy for replacement depth (local stock of certified workers, pipeline capacity, temp-agency penetration).

# THANK YOU!



*Feedback welcome (anytime, I'll be around for a while).*

# APPENDIX: From model objects to estimands

**Model link.**  $w_k(\xi) = \bar{w}(\xi) + \gamma_k(\delta, \mathbf{q}; s_k) G_n(\xi) \Rightarrow$

$$\frac{\partial w_k}{\partial \ln Y} = \underbrace{\gamma_k(\delta, \mathbf{q}; s_k)}_{\text{order/queue}} \underbrace{\psi}_{\psi \equiv \partial G_n / \partial \ln Y} .$$

## A. Sufficient-statistics (local projections)

$$\Delta w_{ift+\tau} = \beta_{0,\tau} \Delta \ln Y_{ft} + \beta_{1,\tau} (\Delta \ln Y_{ft} \times s_{ift}) + \text{FE} + X'_{ift} \theta + \varepsilon_{ift+\tau} .$$

*Mapping (e.g.,  $\gamma(s) = \Gamma_0 + \Gamma_1 s$ ):*  $\beta_{0,\tau} \approx \Gamma_0 \psi_\tau$ ,  $\beta_{1,\tau} \approx \Gamma_1 \psi_\tau$ .

## B. Plug-in $G_n$ (accounts/queue stats)

Compute  $\widehat{G}_{ft}$  from firm data, then

$$\Delta w_{ift+\tau} = \lambda_\tau (\widehat{G}_{ft} \times s_{ift}) + \mu_\tau \widehat{G}_{ft} + \text{FE} + X'_{ift} \theta + u_{ift+\tau} .$$

*Mapping:*  $\lambda_\tau$  traces the slope of  $\gamma(s)$ ;  $\mu_\tau$  the level.

**Identification notes.** Within-firm variation in  $s$ ; exogenous  $\Delta \ln Y_{ft}$  (or IV); rich FE (worker, firm  $\times$  t, rank-band  $\times$  t) absorb  $\bar{w}(\xi)$  and composition; event-study  $\tau$  to show no pretrends; cluster at firm.

# APPENDIX: Baseline specification

**Baseline (compact, equivalent re-parameterization).**

$$\Delta w_{ijt+\tau} = \underbrace{\beta_L \Delta \ln Y_{jt}}_{\text{pass-through at } s=0} + \underbrace{\beta_\Delta (\Delta \ln Y_{jt} \times s_{ijt})}_{\text{slope in seniority}} + \lambda (\widehat{G}_{jt} \times s_{ijt}) + \phi_1 w_{ijt} + \phi_2 \bar{w}_{-i,j,t}^{\text{stable}} + \Gamma' X_{ijt} + \mu_i + \mu_j + \mu_t + \varepsilon_{ijt+\tau}.$$

*Equivalence to two-interaction form:* using  $\Delta \ln Y_{jt} \times s_{ijt}$  and  $\Delta \ln Y_{jt} \times (1 - s_{ijt})$ , report  $\beta_L \equiv \beta_2$  and  $\beta_\Delta \equiv \beta_1 - \beta_2$ .

## Interpretation & identification

- ▶  $\beta_L$  = pass-through to least senior ( $s=0$ );  $\beta_\Delta$  = increase in pass-through per unit  $s$  ( $\Rightarrow$  ordered-shares slope).
- ▶  $\lambda$  traces  $\gamma(\cdot)$  via plug-in  $\widehat{G}_{jt}$  (accounts/queue stats).
- ▶ Controls:  $w_{ijt}$  absorbs mean reversion;  $\bar{w}_{-i,j,t}^{\text{stable}}$  for peer/firm wage drift;  $X_{ijt}$  for composition.
- ▶ Fixed effects: worker ( $\mu_i$ ), firm ( $\mu_j$ ), time ( $\mu_t$ ). Robustness: firm $\times$ t or rank-band $\times$ t FEs.
- ▶ Inference: cluster at firm (or firm $\times$ sector); event-study leads/lags to show no pre-trends.

# APPENDIX: IV & first stage (shift–share)

Instrument (Bartik / shift–share).

$$Z_{jt} = \sum_k \omega_{jk,t_0} \Delta g_{kt}, \quad \sum_k \omega_{jk,t_0} = 1, \quad t_0 \text{ pre-dates } t.$$

First stage.

$$\Delta \ln Y_{jt} = \pi Z_{jt} + \underbrace{\sum_k \omega_{jk,t_0} \mu_{kt}}_{\text{exposure-saturated sector} \times \text{time FE}} + \Psi' W_{jt} + \mu_j + \mu_t + v_{jt}.$$

## Construction & identification

- ▶ *Weights*: baseline exposures  $\omega_{jk,t_0}$  (frozen at  $t_0$  to avoid endogenous drift).
- ▶ *Shocks*:  $\Delta g_{kt}$  are sectoral shocks plausibly orthogonal to firm  $j$ 's idiosyncratic choices.
- ▶ *Leave-one-out*: compute  $\Delta g_{k,-j,t}$  excluding  $j$ 's contribution and set  $Z_{jt}^{\text{LOO}} = \sum_k \omega_{jk,t_0} \Delta g_{k,-j,t}$ .
- ▶ *Exposure saturation*: include  $\sum_k \omega_{jk,t_0} \mu_{kt}$  (or industry  $\times$  time FE) to soak up common sectoral movements.
- ▶ *Exogeneity*:  $\mathbb{E}[\Delta g_{kt} \mid \mu_{kt}, W_{jt}, \mu_j, \mu_t] = 0$  and  $\omega_{jk,t_0}$  predetermined.

## Diagnostics & inference

- ▶ Report first-stage F (or Kleibergen–Paap rk F); show  $\hat{\pi} \neq 0$ .
- ▶ Use weak-IV–robust CIs in second stage (Anderson–Rubin and CLR).
- ▶ Cluster at firm (and/or sector) level; allow serial correlation within  $j$ .

# APPENDIX: Identification (design-based)

## Design assumptions.

**D1** *Conditional exogeneity of shocks.*

$$\mathbb{E}[\varepsilon_{ijt+\tau} \mid \Delta \ln Y_{jt}, W_{jt}, X_{ijt}, \mu_i, \mu_j, \mu_t] = \mathbb{E}[\varepsilon_{ijt+\tau} \mid W_{jt}, X_{ijt}, \mu_i, \mu_j, \mu_t].$$

**D2** *Relevance.* With FE and rich  $W_{jt}$ ,  $\text{Cov}(Z_{jt}, \Delta \ln Y_{jt}) \neq 0$  (strong first stage).

**D3** *Exclusion.*  $Z_{jt}$  affects outcomes only through  $\Delta \ln Y_{jt}$ :  $\text{Cov}(Z_{jt}, u_{ijt+\tau}) = 0$  given exposure-saturated sector  $\times$  time FE and controls.

**D4** *Within-firm-time rank orthogonality.*  $s_{ijt}$  is a permutation index constructed from pre- $t$  tenure; within  $(j, t)$ ,  $\text{Cov}(s_{ijt}, \varepsilon_{ijt+\tau} \mid X_{ijt}, \mu_j, \mu_t) = 0$ .

## How we make D1–D4 credible

- ▶ **Predetermination:** fix  $\omega_{jk,t_0}$  at  $t_0 < t$ ; build  $s_{ijt}$  from tenure at  $t-1$ .
- ▶ **Exposure saturation:** include  $\sum_k \omega_{jk,t_0} \mu_{kt}$  (sector  $\times$  time FE) and firm FE  $\mu_j$ .
- ▶ **Leave-one-out IV:** use  $Z_{jt}^{\text{LOO}}$  to cut mechanical feedback from firm  $j$ .
- ▶ **Placebos & leads:** stacked-lead event studies ( $\ell > 0$ )  $\Rightarrow$  no pre-trends; rank *permutation* tests (shuffle  $s_{ijt}$  within  $(j, t)$ )  $\Rightarrow$  null effects.
- ▶ **Diagnostics:** report Kleibergen–Paap rk F; weak-IV-robust AR/CLR CIs; cluster at firm (and sector) level.

# APPENDIX: Event studies for rank shocks

**Event definition (within firm  $j$ ).** A *rank shock* at time  $t$  is any within- $j$  reshuffle with  $\Delta s_{ijt} \neq 0$  for worker  $i$  (e.g., hires/separations/promotions). Keep first qualifying event per  $(i, j)$ ; trim overlapping windows; require  $|\Delta s_{ijt}| \geq \tau_s$ .

**Stacked event-window specification.** Normalize  $\tau = -1$ .

$$\Delta w_{ijt+\tau} = \sum_{\ell=-L}^{-2} \alpha_{\ell} \mathbf{1}\{\tau = \ell\} \cdot \Delta s_{ijt} + \sum_{\ell=0}^H \alpha_{\ell} \mathbf{1}\{\tau = \ell\} \cdot \Delta s_{ijt} + \Gamma' X_{ijt} + \mu_i + \mu_j + \mu_t + u_{ijt+\tau}.$$

*Variant (directional effects):* replace  $\Delta s_{ijt}$  by  $\mathbf{1}\{\Delta s_{ijt} > 0\}$  and  $\mathbf{1}\{\Delta s_{ijt} < 0\}$  with coefficients  $\alpha_{\ell}^{\text{up}}, \alpha_{\ell}^{\text{down}}$ .

## Construction & diagnostics

- ▶  $X_{ijt}$ : pre-trend controls (baseline wage, tenure bins, age), firm  $\times$  industry trends if desired.
- ▶ Cohort the events by calendar time; stack windows; cluster SEs at firm (and worker) levels.
- ▶ Placebos: lead coefficients  $\alpha_{\ell}$  for  $\ell < 0 \approx 0$  (no pre-trends).

## Model-mapped predictions

- ▶ **Discrete jump at  $\tau = 0$ :**  $\alpha_0 \approx (\gamma_{k'} - \gamma_k) G_n(\xi)$  when rank moves  $k \rightarrow k'$ .
- ▶ **No pre-trends:**  $\alpha_{\ell} \approx 0$  for all  $\ell < 0$ .
- ▶ **Persistence:** post- $\tau$  path flat if  $G_n(\xi)$  stable; amplifies in high- $\delta$ /low- $q$  subsamples.

# APPENDIX: Local projections & SIMEX

## Local projections by seniority quantiles

$$\Delta w_{ijt+\tau} = \theta_{\tau,q} \Delta \ln Y_{jt} + \Gamma' X_{ijt} + \mu_i + \mu_j + \mu_t + u_{ijt+\tau}, \quad q \in \{0.1, 0.5, 0.9\}.$$

- ▶ Quantiles  $q$  formed on  $s_{ijt}$  (within-firm or pooled, fixed over window).
- ▶ Cluster SEs at firm (and worker); horizons  $\tau = 0, 1, \dots, H$  stacked.
- ▶ **Predictions:**  $\theta_{\tau,0.9} > \theta_{\tau,0.1}$  for  $\tau \geq 0$ ; asymmetry under negative shocks (smaller magnitudes).

## Measurement error in $s$ and SIMEX for the first stage

Adjacent-swap misclassification rate  $p$  attenuates seniority slopes:

$$\beta_s^{\text{OLS}} \approx \beta_s(1 - 2p).$$

*SIMEX (on shifter/first stage):*

1. Inject calibrated noise:  $Z_{jt}^{(\lambda)} = Z_{jt} + \sqrt{\lambda} \varepsilon_{jt}$  for  $\lambda \in \Lambda$ .
2. Re-estimate first stage  $\Delta \ln Y_{jt}$  on  $Z_{jt}^{(\lambda)}$  (same  $W_{jt}$ , FEs); carry fitted values/IV into the LP to obtain  $\theta_{\tau,q}(\lambda)$ .
3. Fit a low-order polynomial in  $\lambda$  and **extrapolate to  $\lambda \rightarrow -1$**  (zero noise) to recover  $\theta_{\tau,q}^{\text{SIMEX}}$ .

*Notes:* leave-one-out exposure for  $Z_{jt}$ ; weak-IV robust AR/CLR at each  $\tau$ ; bootstrap across firms for SIMEX bands.

# APPENDIX: Industry primitives (FPT) & augmented wage model

## Recovering primitives from job durations (first passage time)

Completed spell lengths in industry  $g$  identify two **primitives**:

$$\Omega_g \text{ (initial surplus distance), } \quad \pi_g \text{ (drift of fundamentals).}$$

Estimate  $(\Omega_g, \pi_g)$  by fitting an FPT family to completed jobs (exposure-saturated, leave-one-out if needed). There is a **monotone mapping** from  $(\Omega_g, \pi_g)$  to (i) specific-knowledge stocks and (ii) trend in fundamentals, so these serve as sufficient summary shifters for how shocks pass through with seniority.

## Augmenting the wage equation with primitives (interaction tests)

Let  $T_{ijt}$  be tenure. We estimate

$$\begin{aligned} \Delta w_{ijt+\tau} = & \beta_L \Delta \ln Y_{jt} + \beta_\Delta \Delta \ln Y_{jt} \cdot s_{ijt} + \theta_1 s_{ijt} \cdot \Omega_{\text{ind}(j)} + \theta_2 s_{ijt} \cdot \pi_{\text{ind}(j)} \cdot T_{ijt} \\ & + \theta_3 \pi_{\text{ind}(j)} \cdot T_{ijt} + \lambda \widehat{G}_{jt} \cdot s_{ijt} + \text{FE} + \text{controls} + \varepsilon_{ijt+\tau}. \end{aligned}$$

*Explain-away test:* if  $(\Omega, \pi)$  capture persistent knowledge and drift, then

$\widehat{\beta}_\Delta$  **shrinks in magnitude** once  $(\Omega, \pi)$  enter.

*Interpretation:*  $\theta_1, \theta_2 > 0 \Rightarrow$  steeper seniority pass-through in industries with larger surplus distance and faster drift;  $\theta_3$  captures level tilts with tenure even absent seniority interaction.

**Housekeeping:** firm $\times$ year and worker FE; two-way clustering or firm-level wild bootstrap; sample-splitting for generated  $(\Omega, \pi)$ ; delete-one-industry jackknife; pre-trend checks in industries with stable  $(\Omega, \pi)$ .